



Future Saudi Cities Programme  
Inauguration Workshop  
Riyadh, Kingdom of Saudi Arabia  
15 May 2014



# 17 Future Saudi cities

No.	Region	city
1	Riyadh	Riyadh city
2	Mekka	Mekka city
3	Mekka	Jeddah city
4	Mekka	Taif city
5	Medina	Medina city
6	Tabuk	Tabuk city
7	Sharkiya	Damam city
8	Sharkiya	Ihsa city
9	Sharkiya	Katief city?

No.	Region	city
10	Aseer	Khamies mashiet
11	Najran	Najran
12	Jizan	Jizan
13	Haiel	Haiel
14	Shamaliya	Araar
15	Bahaa	Albahaa
16	Kasim	Brieda-eniza city
17	Al Gouf	Sakaka

# Future of Saudi Cities Programme

## Project Overall Result:

Transformation of Saudi cities into sustainable, productive and liveable urban areas that provide equitable distribution of development gains

Providing UN-Habitat's UN global mandate and specialised technical knowledge and networks on sustainable urbanization



# Expected outputs

1. Better informed and inclusive policies and programmes on sustainable urbanization at the local, national and regional levels
2. Improved laws and regulations for decentralized and coordinated city-level urban strategic plans and projects
3. Enhanced capacities for managing sustainable urbanization
4. Strengthened partnership and regional exchange on Saudi urbanization process



# City prosperity research and profiling: advancing urban observatories and monitoring city performance

# UN-Habitat mandate in this area

## UN-Habitat the CITY AGENCY

- ❑ **HABITAT II:** Monitoring the Habitat Agenda (Istanbul, 1996)
- ❑ **MDGs:** Responsible for global monitoring - slum target (2002)
- ❑ **JMP: UNICEF/WHO:** Water and sanitation (2002)
- ❑ **STATISTICAL COMMISSION:** Monitoring Urban Inequities (2006)
- ❑ **GENERAL ASSEMBLY:** Global Report on Human Settlements (2000)
- ❑ **GOVERNING COUNCIL:** State of the World's Cities Report (2002)
- ❑ **REGIONAL REPORTS (7):** Various resolutions and agreements

# Importance for the programme in Saudi Arabia

- Production of critical mass of information to support decision-making based on evidence and the National Spatial Strategy
- Collection and analysis of more than **77** indicators:  
**17** for Basic CPI and **60** for Expanded CPI for **17** cities

Dimension of the CPI	Indices	Indicators
1. Productivity	3	8
2. Infrastructure	5	23
3. Quality of Life	4	10
4. Equity	3	12
5. Environmental S.	4	8
6. Governance	3	6



# Importance for the programme in Saudi Arabia

- Preparation of SPATIAL INDICATORS to establish strategic linkages with URBAN PLANNING activities

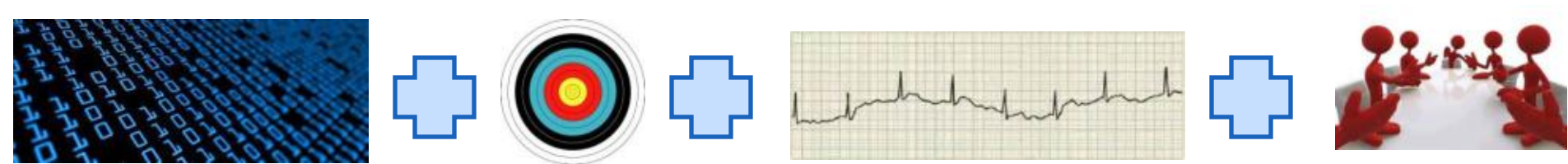
Infrastructure dimension	
Street Connectivity (17 cities)	Land allocated to streets (%)
	Street density (Km/Km <sup>2</sup> )
	Intersection density (#int./Km <sup>2</sup> )

- Preparation of SPATIAL INDICATORS to establish strategic linkages with ECONOMIC DEVELOPMENT & JOB GENERATION activities

Productivity dimension	
Economic agglomeration (17 cities)	Economic density <i>City product (GDP) divided by hectare (US\$ (ppp)/ha)</i>
	Economic cluster <i>Number of productive units per hectare (#/ha)</i>

# Importance for the programme in Saudi Arabia

- **BASELINE:** For the first time Saudi cities would have baseline information needed to take decisions and measure progress
- **TARGETS:** It will be possible to set up targets as per key development areas, using a clear monitoring mechanism
- **DATABASE:** the estimation of **CPI** would allow for a serious **DIAGNOSIS** needed to prepare the National Urban Policy
- **CONSULTATIONS:** data and diagnosis can support public engagement and work as part of awareness campaign



# Importance for the programme in Saudi Arabia

- **BEST PRACTICES:** collection & analysis in various fields as per CPI
- **ACTION PLANS:** ideas and policy recommendations can be used to develop a strategic plan and urban planning solutions



**17** National Reports

**1** State of Saudis Cities Report  
(first in the history of the country)



Habitat III National Report

# How the stream of work supports expected outputs

## Output 1: Better informed and inclusive policies

- Design of CPI based on an incremental approach:



### Basic CPI

- Compare Saudi cities' performance at national level
- Rank them in a regional and global context
- Prepare baseline & national benchmarking (17 indicators)



### Extended CPI

- More advanced version of the Basic model (60 indicators)
- Include youth indicators
- spatial data
- Preparation of Diagnosis and Action Plans
- Preparation for a more technical and political dialogue
- Training and capacity development on CPI

# How the stream of work supports expected outputs

## Output 1: Better informed and inclusive policies

- Ability of Local Observatories to provide data



### **Contextual CPI**

- Integrate very specific information about each city
- Inclusion of indicators derived from local policies and actions
- Performance evaluation of local results and changes



### **Seminar to increase synergy between data, sector plans and policy**

- Dialogue between data producers, urban planners and decision makers
- Integrating regional and economic planning strategies and action plans to National Planning Strategy

# How the stream of work supports expected outputs

## Output 1: Better informed and inclusive policies

- Ability of Local Observatories to provide data



### **Preparation of National Reports + Saudi State of Cities**

- Compilation of databases and diagnosis (6 dimension of CPI)
- Integration of Plan of Actions
- Preparation of monographic reports per city (17)
- Preparation of synthesis report and drafting of document



### **Creation of a national/local tool to assess CPI in the future**

- Integration of database from CPI
- Design of tool (i.e. software) to assess CPI
- Preparation of guidelines
- Training on the adaptation and application of the tool

# Activities for the four years (year 1 and repeats in 2)

## Better informed and inclusive policies and programmes

Description	1	2	3	4	5	6	7	8	9	10	11	12
Adaptation of CPI indicators	■											
Collect of information CPI		■	■	■								
Collection of spatial data		■	■	■	■							
Good practices and policies			■	■								
CPI training SA observatories					■							
CPI computation (1st cities)				■	■							
Seminar to increase synergy					■							
Preparation of action plans						■	■	■	■			
Consultation about action p.									■			
Preparation draft reports 17*									■	■	■	■
Preparation SA State Cities*												■

## Expected results (1)

1. **CPI tool adapted to Saudi Cities requirements:** indices and indicators are revised and adapted to local/national context.
3. **Levels or models of CPI are created:** to respond to the requirements of the programme 3 CPI models are created: Basic, Extended, Contextual.

1. **Database is created.** As a result of data collection and analysis on the 6 dimensions of prosperity, a national/local database is created.

1. **Spatial database is created.** To connect to the spatial planning components of the programme





# Expected results

1. **Best Practices database is produced:** In order to provide useful best-in-class examples of new urban agenda approaches and use of CPI.
17. **Action Plans are produced:** Based on diagnosis, produce action plans for 17 cities with policy recommendations to advance prosperity.
17. **Monographic national reports:** State of each one of the 17 cities with CPI results, action plans and policies connecting to urban planning solutions.
1. **State of Saudi Cities Report:** Diagnosis, regional analysis, development strategies, the future of cities as part of the National Spatial Strategy



# Expected results

5. **Reports on consultation process and awareness campaigns:** Results of consultations related to action plans and CPI, as part of stakeholders engagement.



1. **Monitoring tool related to the CPI:** A specialized tool (i.e. software) is created to allow local urban observatories and cities to evaluate progress and deploy actions to advance in the prosperity path.

# Examples from other regions/best practices



## MEXICO

Connecting housing programmes, urban planning and the Index of prosperity

120 cities



## GUADALAJARA

Metropolitan Planning, comparative advantages and CPI

# Examples from other regions/best practices



## ZAPOPAN

Sustainable urban mobility,  
transport and the **CPI**

## Ericsson, Sweden

Sustainable urban development  
and the role of **CPI**

**12 cities**



## EGYPT

**CPI in 10 cities**



# Examples from other regions/best practices

## COLOMBIA

CPI and the design of a system of cities, prosperity and urbanization

22 cities

## ETHIOPIA

Governance, resilience and the CPI

10 cities



## Main outcome of this mission

- ❑ Revision of programme, redefinition of priorities, clarification of expectations as part of the data and research component
- ❑ Prepare a SWOT analysis on CPI contents and connection to 17 Saudi cities
- ❑ Agree on criteria for the selection of cities as per different phases
- ❑ Prepare conditions for a data and information analysis and redefine partnership with local observatories
- ❑ Define a strategy to fill gaps on data and information in a certain number of cities
- ❑ Definition of needs and responsibilities as per the different components of the data and research component

# Main outcome of this mission

- Sample Terms of Reference for city researchers tasks and functions
- Agree on content of concept notes associated to outputs on data and research
- Clarify expected results and outputs of data and research
- Agree on timeframe and road map of the City Prosperity Research and Profiling
- Develop a plan with clear synergies between different components of the programme



**UN**  **HABITAT**  
FOR A BETTER URBAN FUTURE

