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## 1. The Agenda 2030:

A global commitment expressed in the Sustainable Development Goals – SDG's



Agenda

Main Areas

Goals

169 Targets

Indicators





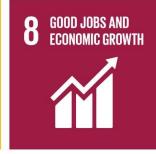
































#### **PEOPLE**

End poverty and hunger in all forms and esure dignity and equality

#### **PLANET**

Protect our planet's natural resources and climate for future generations

Sustainable Development

#### **PROSPERITY**

Ensure prosperous and fullfilling lives in harmony with nature

#### **PARTNERSHIP**

Implement the agenda through a solid global partnership

#### **PEACE**

Foster peaceful, just and inclusive societies



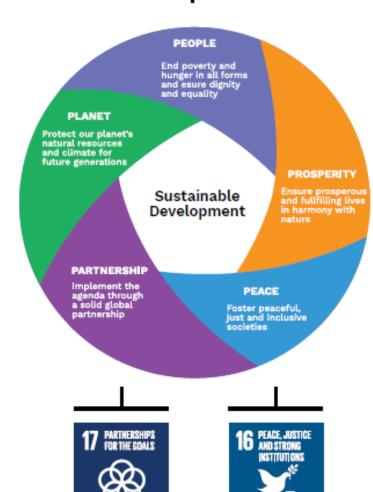




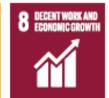






















## Make cities and human settlements inclusive, safe, resilient and sustainable

- The 2030 Agenda gives prominent role to urbanization and cities with the inclusion of a stand-alone goal for cities and human settlements: Goal 11
- It recognizes that cities connects other goals together
- It strengthens the formulation of integrated policies that enhance the transformative power of urbanization







### Make cities and human settlements inclusive, safe, resilient and sustainable

#### 10 Targets

- 11.1 Housing and Slums
- 11.2 Sustainable Transport
- 11.3 Participatory Planning
- 11.4 Cultural Heritage
- 11.5 Disaster Reduction
- 11.6 Air Quality and Waste Managment
- 11.7 Public spaces
- 11.a Rural-urban and regional planning
- 11.b Mitigation of Climate Change, Resilience
- 11.c LDCs support buildings







**SDG11.1** 

By 2030, ensure access for all to adequate, safe and affordable housing and basic services and upgrade slums

### **Localizing the SDG 11**

#### **TARGETS SDG11**

- 11.1 Housing and Slums
- 11.2 Sustainable Transport
- 11.3 Participatory Planning
- 11.4 Cultural Heritage
- 11.5 Disaster Reduction
- 11.6 Air Quality and Waste Management
- 11.7 Public spaces
- 11.a Rural-urban and regional planning
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- 11.c LDCs support buildings

Synchronizing the SDG11 Targets at the city policy and city development strategies.

## 2

# Localizing the New Urban Agenda – NUA

Habitat III, Quito, October 2016.

### 1. Sustainable urban development for social inclusion and ending poverty

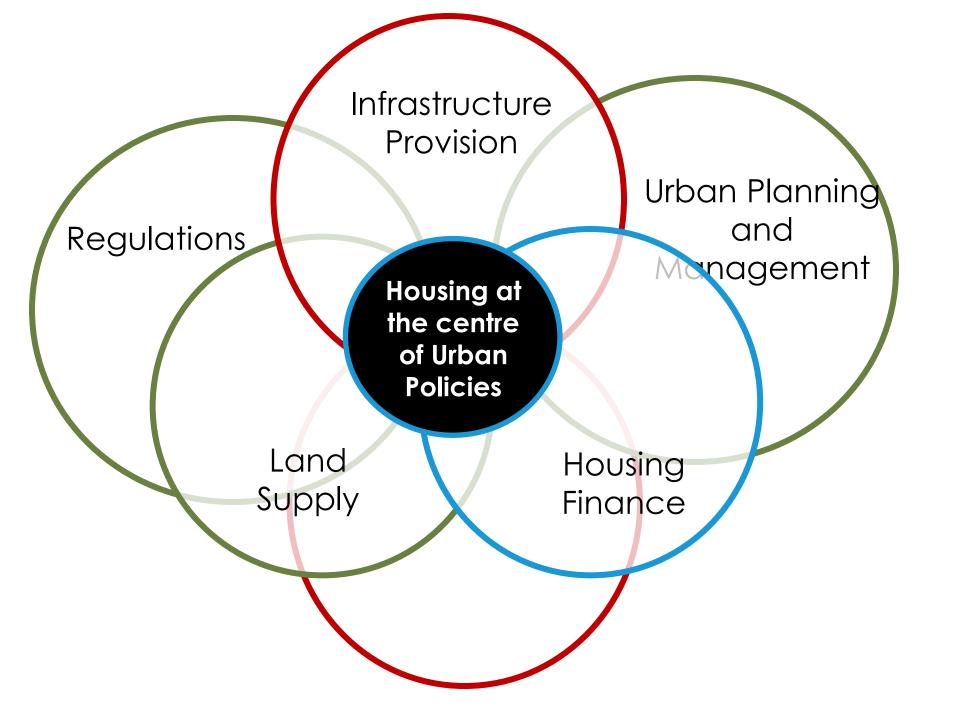
- 1. No one will be left behind and promote equally shared opportunities and benefits that urbanization can offer, and that enable all inhabitants, whether living in formal or informal settlements, to lead decent, dignified and rewarding lives and to achieve their full human potential. #27
- Promoting national, subnational and local housing policies that support the progressive realization of the right to adequate housing for all as a component of the right to an adequate standard of living. # 31
- 3. Promoting policies and approaches that incorporate the provision of adequate, affordable, accessible, resource-efficient, safe, resilient, well-connected and well-located housing, with special attention to the proximity factor and the strengthening of the spatial relationship with the rest of the urban fabric and the surrounding functional areas. #32
- 4. stimulating the supply of a variety of adequate housing options that are safe, affordable and accessible for members of different income groups of society, taking into consideration the socioeconomic and cultural integration of marginalized communities, homeless persons and those in vulnerable situations, and preventing segregation #33



## 3.

## The nexus SDG11 – NUA at the city level.

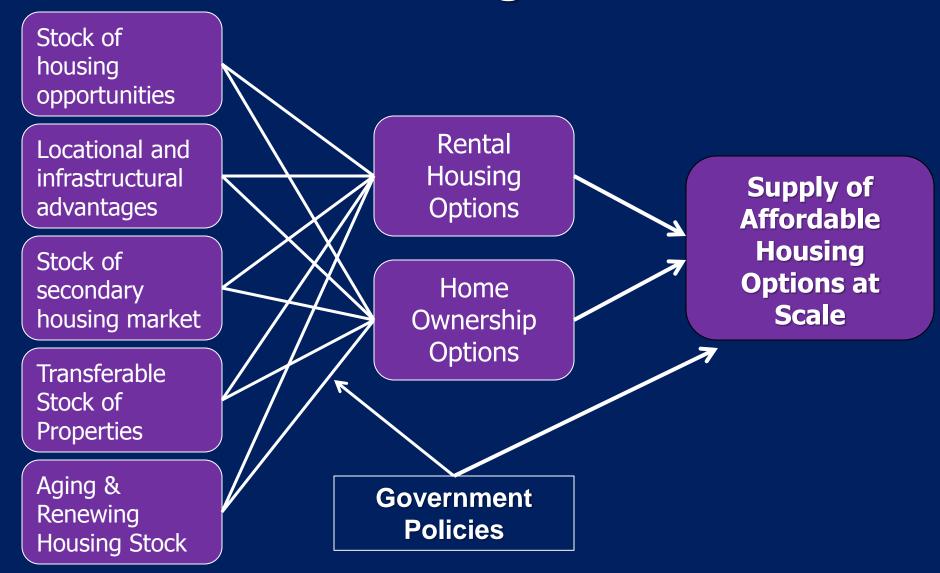
Synchronizing policies, strategies and demanddriven actions that help cities to embark into a sustainable and planned urbanization path.



Housing at the Centre of the NUA

Delivery of Affordable Housing at scale and diversity in price, location, size, standard, typology...

## What role plays the existing housing stock in achieving SDG11/NUA?

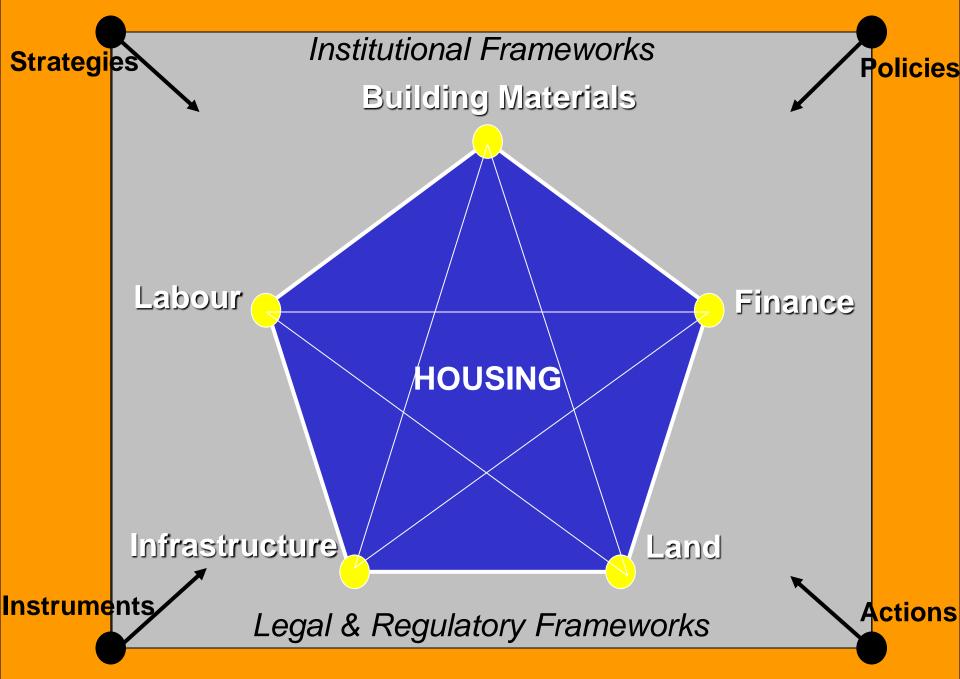


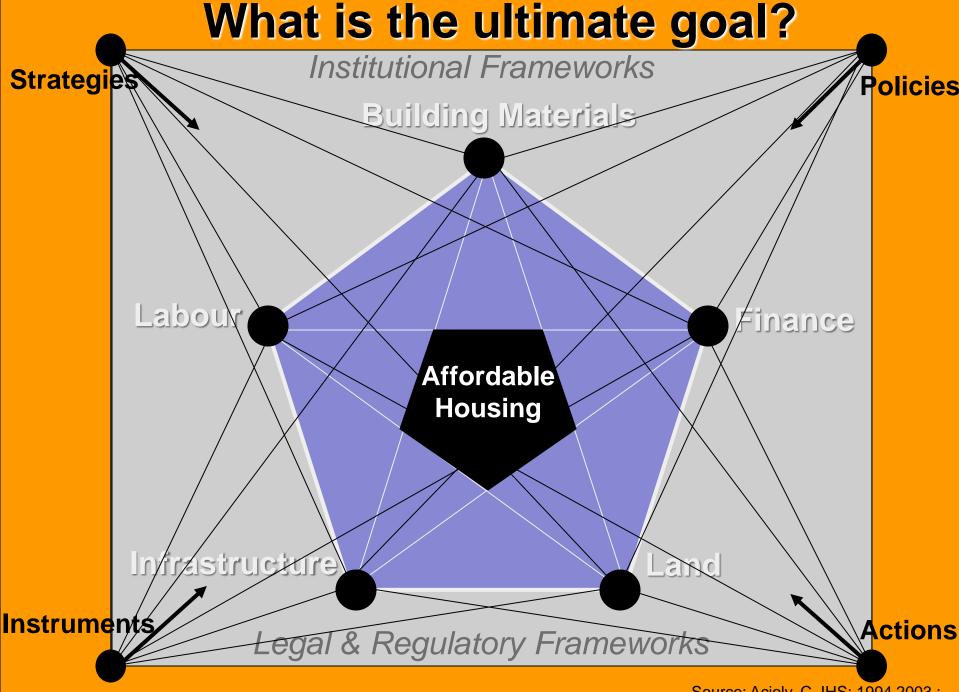
Claudio Acioly Jr., Chief Housing Policy UN-HABITAT

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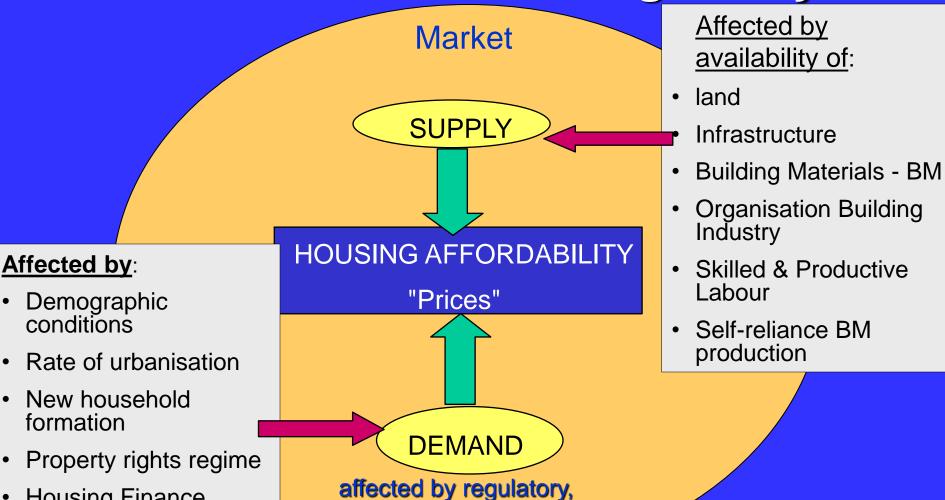
## A Normative View of the Housing Sector.

Developing a common understanding about how the Housing Sector Works with its forward & backward linkages.





#### The Context of Housing Policy



Subsidies

Affected by:

formation

Demographic conditions

Rate of urbanisation

New household

Housing Finance

Fiscal Policies

Macro-economic conditions

**OUTCOMES** 

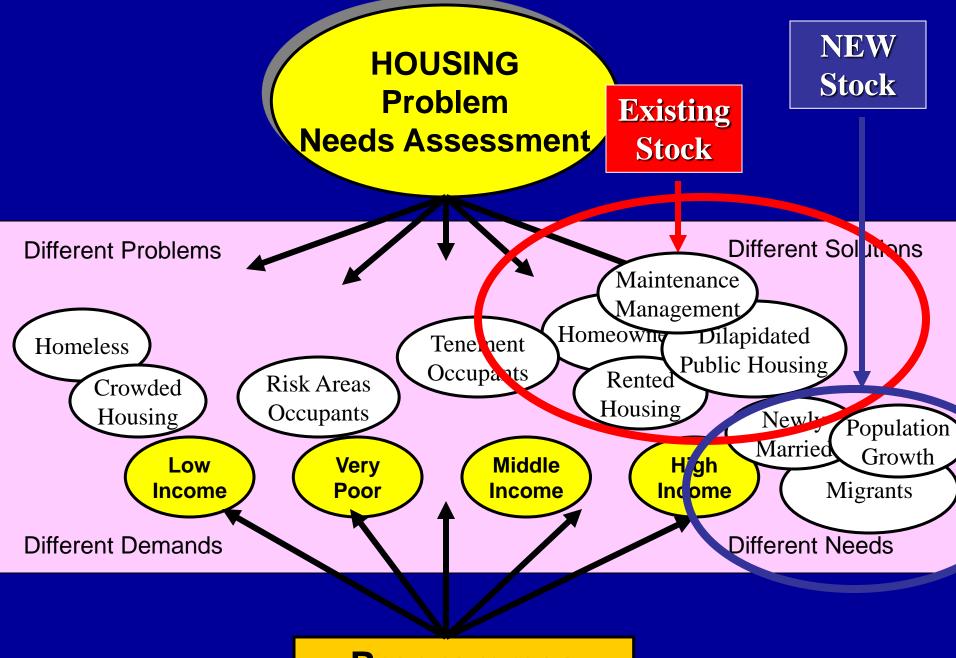
institutional & policy frameworks

Source: Acioly, C. IHS: 1994 2003.;

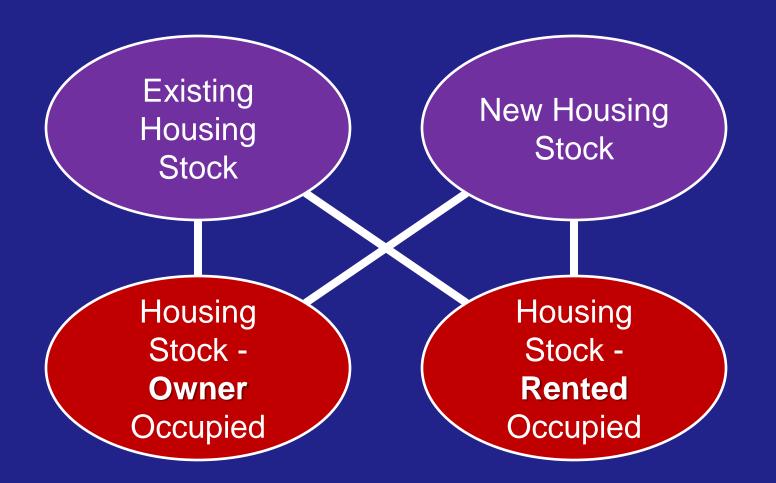
World Bank, 1993.

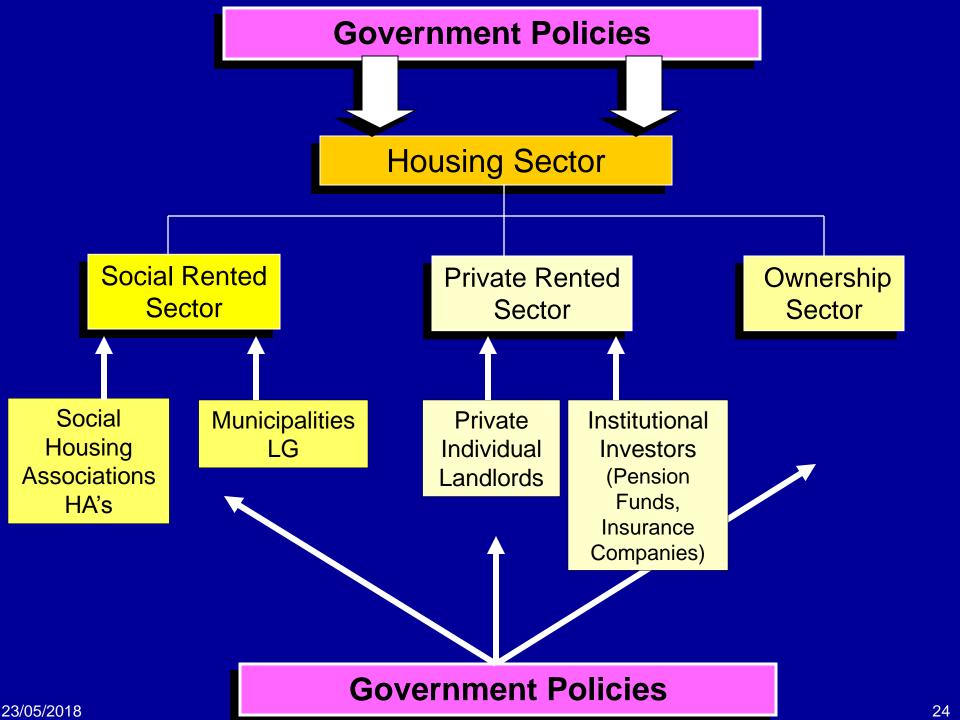
## 5.

# Housing Policy & Government Intervention: new stock x Existing Stock



## Government Policies in The Netherlands





#### **HOUSING MAINTENANCE**

Social Rented Sector

Private Rented Sector

Social Landlords in charge of maintenance and management.

Private, institutional and Commercial Landlords in charge of Maintenance and Management.

Housing Associations & Property
Management Companies

Ownership Sector

Owners Associations in charge of maintenance and management of the multi-family buildings.

Property Management Companies

Obligations & Responsibilities of homeowners.















## BUT

Communal spaces and communal property suffering from neglect in maintenance.



















## Maintenance and Management of the Existing Multi-family High-Rise Housing Stock

Individual Responsibility



Collective Responsibility







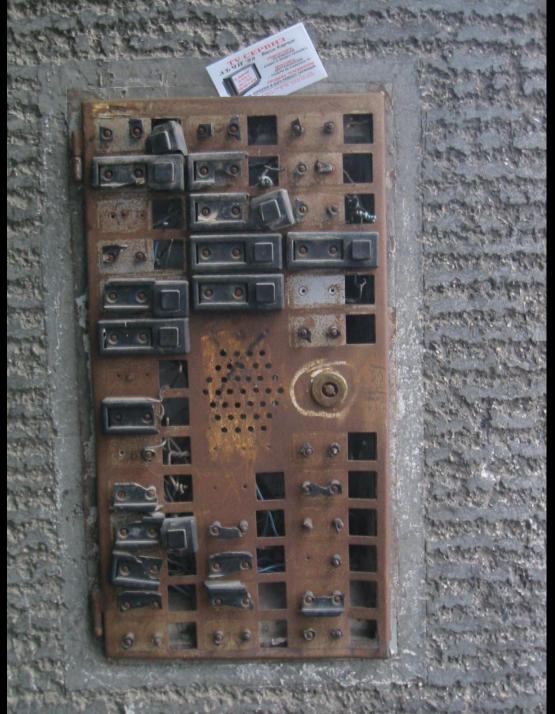


## Maintenance and Management of the Existing Multi-family High-Rise Housing Stock

What property onwers/households are able to do on their own?



What property onwers/households are not able to do on their own?



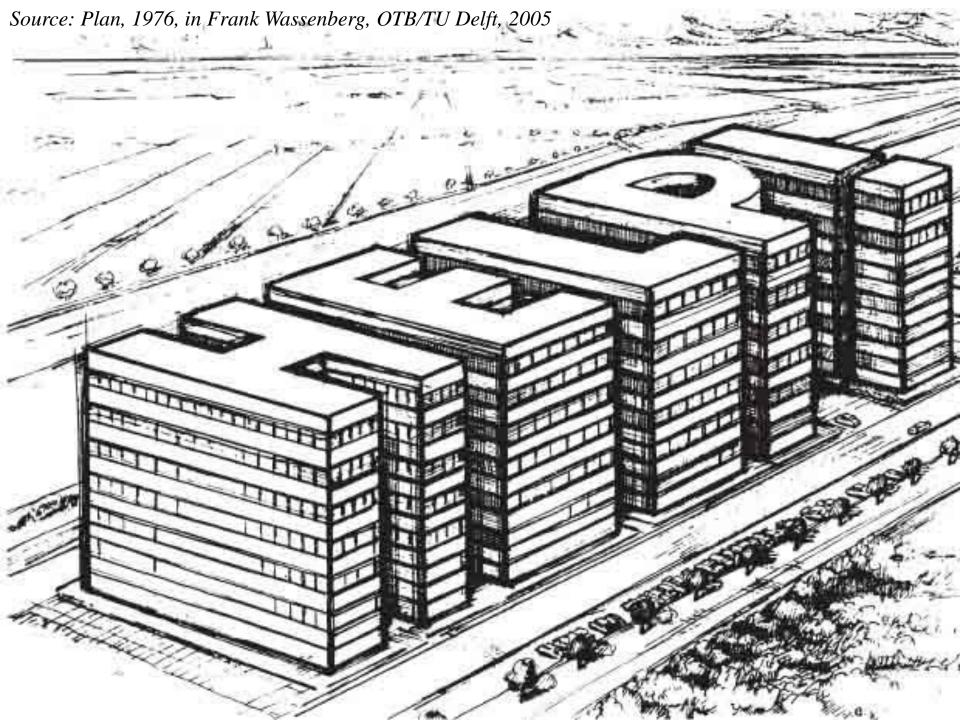
## Result (2006)

- Underinvestment in maintenance
- Estimated backlog: € 400 Billion
- Programme of Refurbishment at current tempo will last over 40-100 years.

Source: VROM, 2005; PRC Bouwcentrum, 2006







## ETHIOPIA:





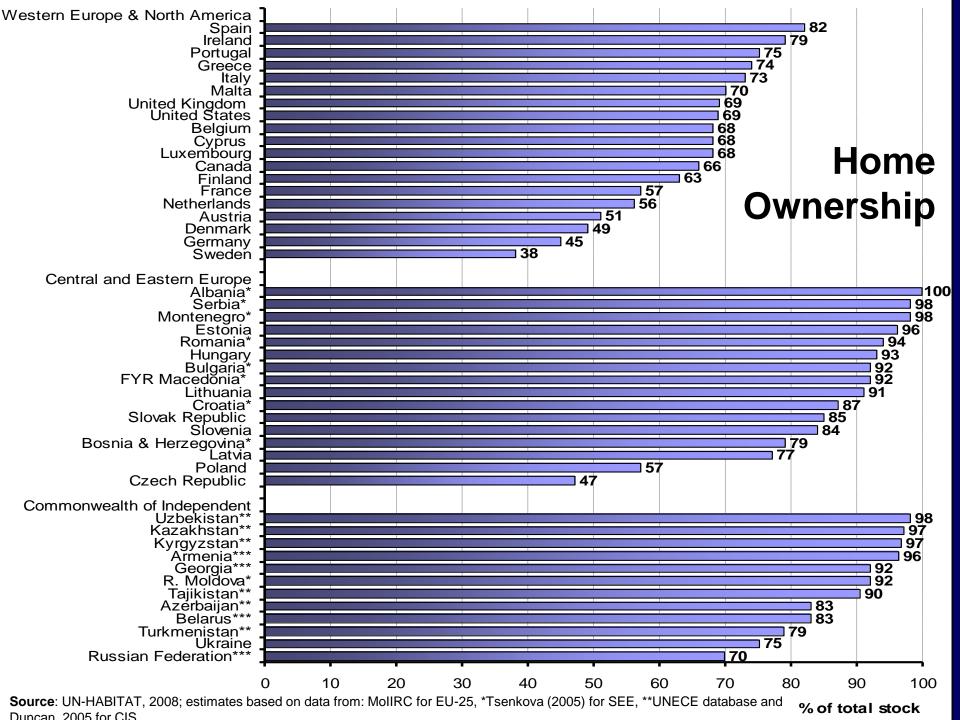




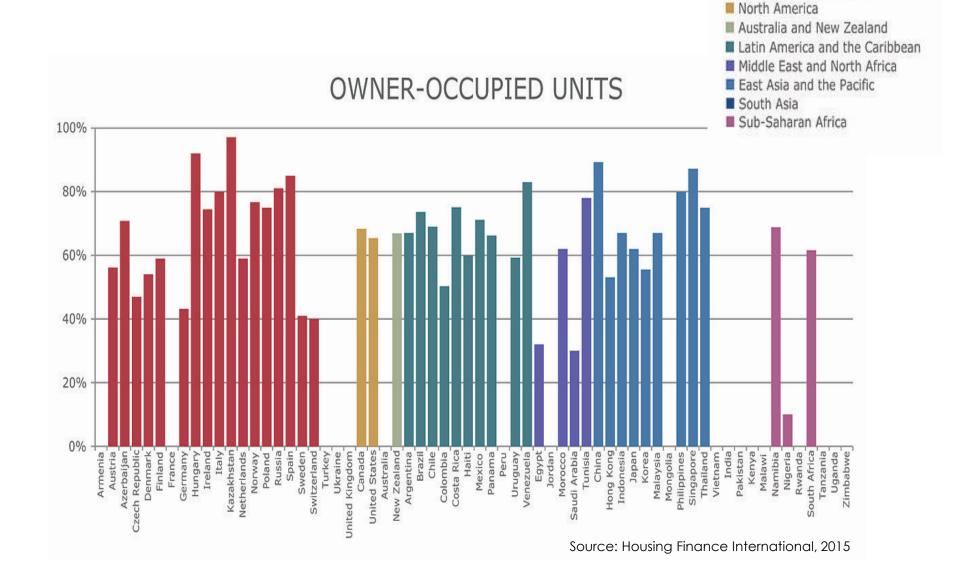
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## The Housing Stock:

#### Owner X Rented Occupation.



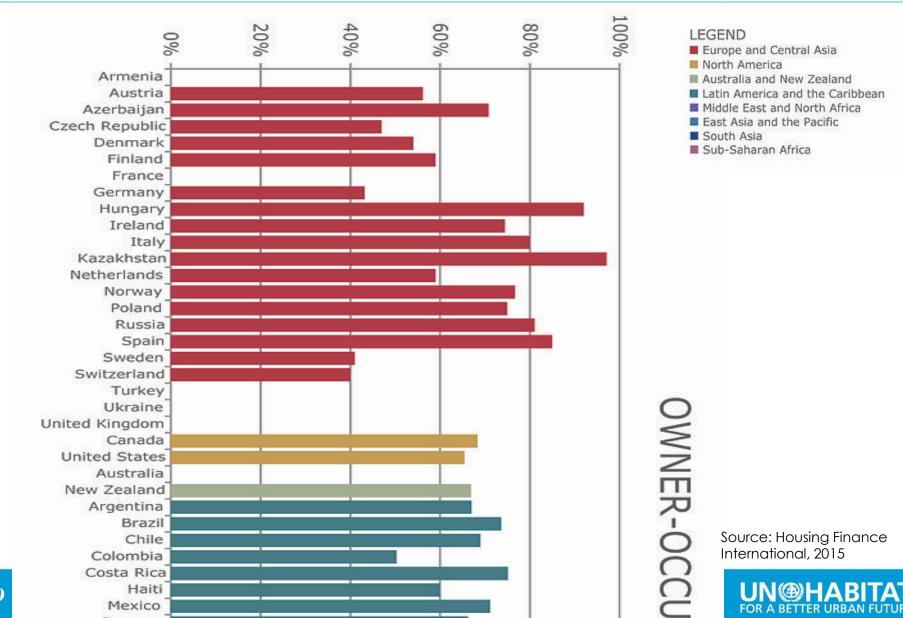
#### **HOME OWNERSHIP**



LEGEND

Europe and Central Asia

#### % home ownership



Panama

## KEY QUESTION

How to organize "repair & maintenance" in the high-rise multi-family housing stock?

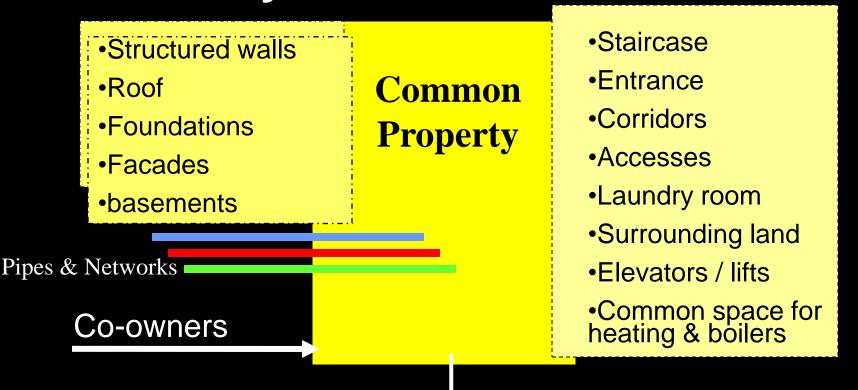
How to establish practical, legal and financial arrangements that help apartment owners to fulfill their individual responsibilities for repair & maintenance in multi-story & multi-family apartment blocks??

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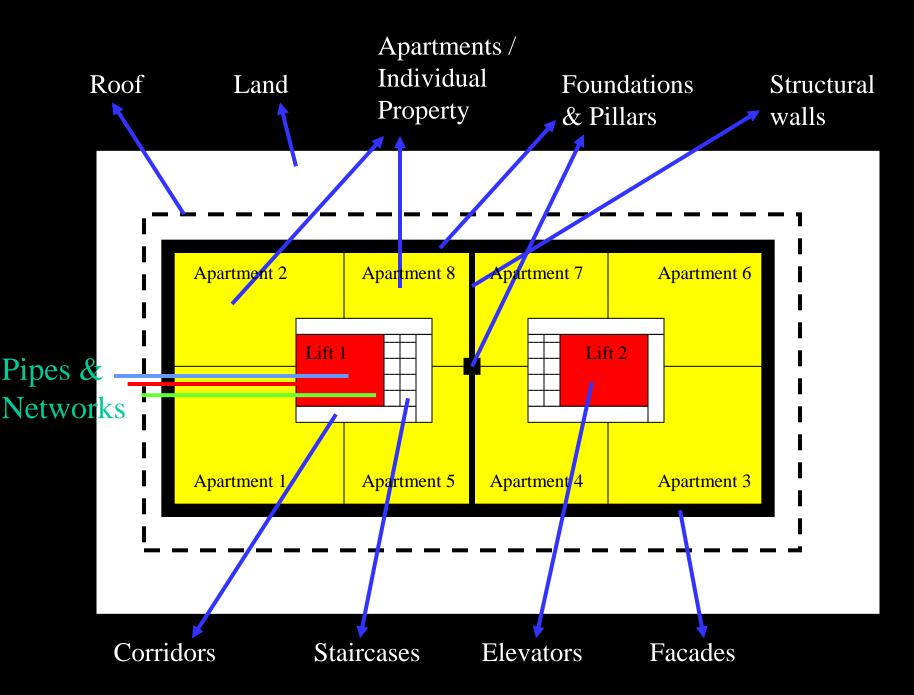
# Understanding the Housing Problem is the first step:

Is it a financial problem? Is it a policy problem? Is it a management problem? A legal gap?

#### **Key Technical Elements:**

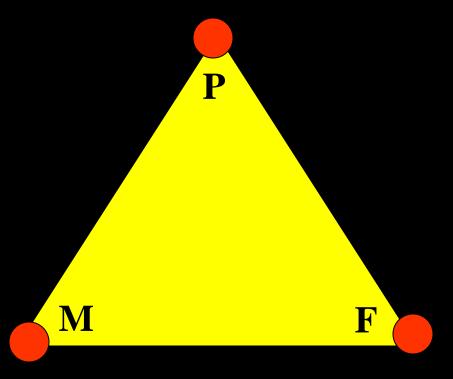


Every owner has the right to have say in decisions over management



### The PROBLEM?

#### **POLICY**



**MANAGEMENT** 

**FINANCIAL** 

Government support roles & responsibilities

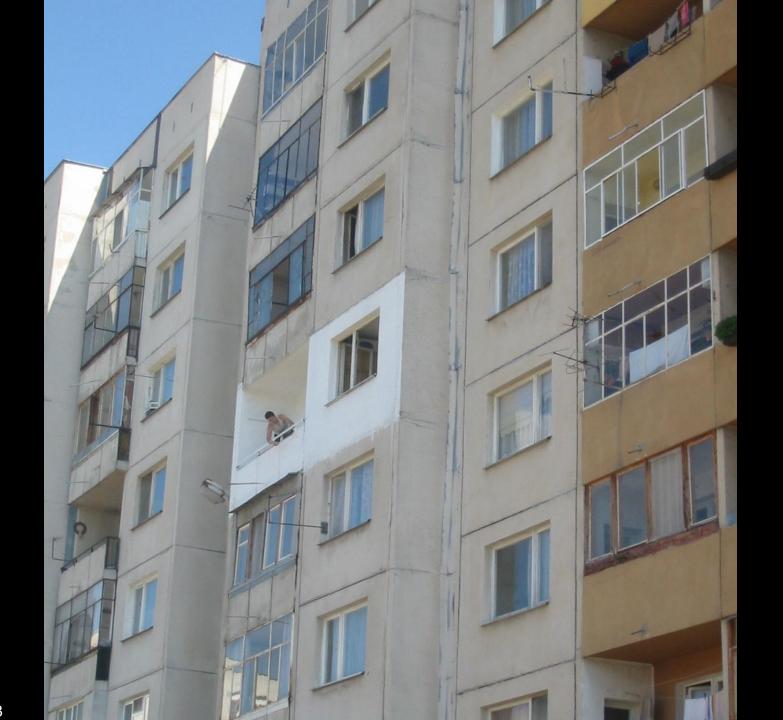
Owners

Regulatory and organisational frameworks. Support to owners. Collective arrangements, common property management

Financial support, credit provision, programme support.

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## **Binding Decisions**Building Consensus

#### **AFFECTS ALL WHO AGREE OR DISAGREE**

Resident
Participation
is a MUST!



Resident Participation is a MUST!



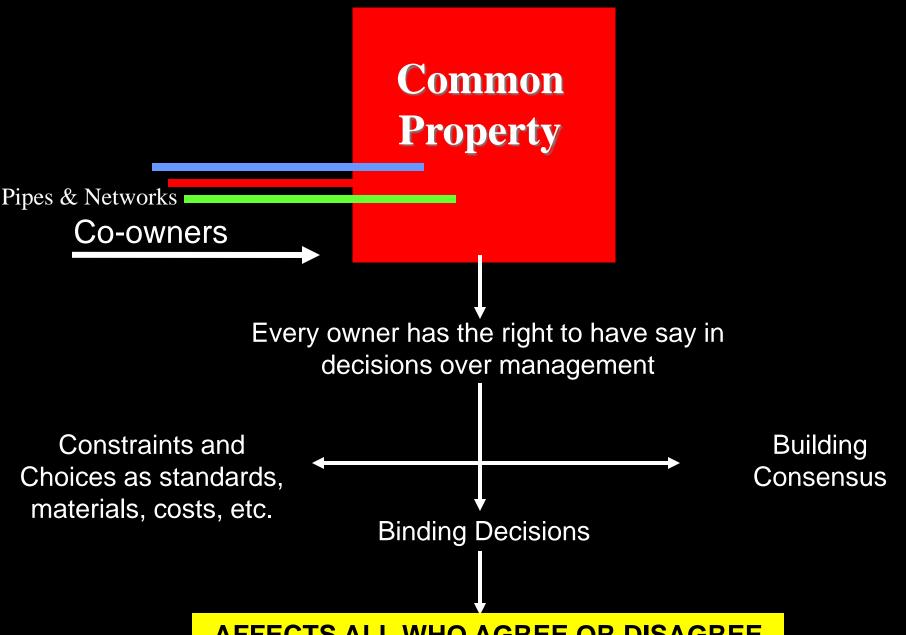


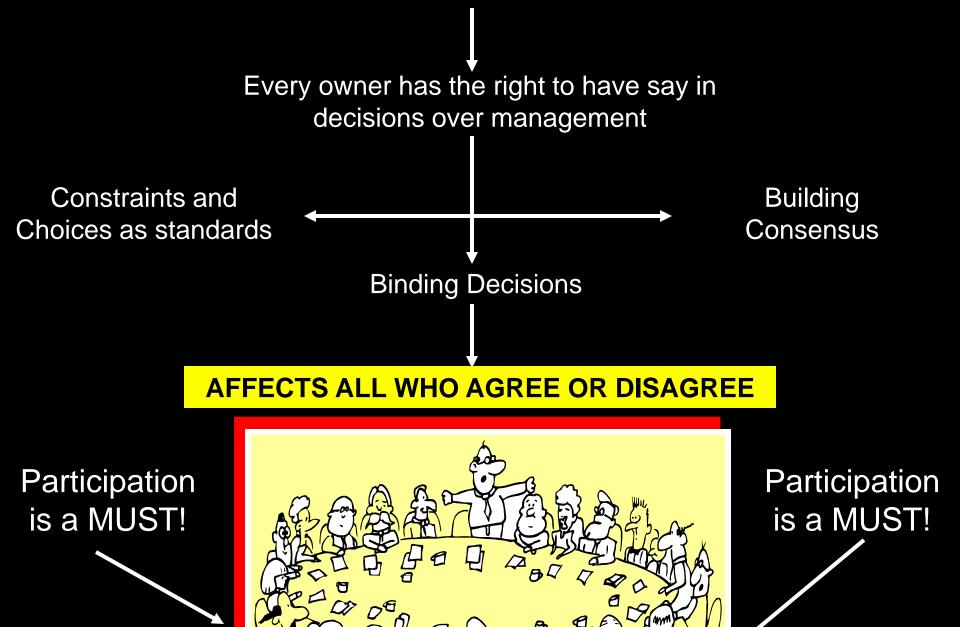


## Defining the Strategy:

Getting the best of homeowners, governments and private & non-governmental players is the way forward.

### **Key Technical Elements:**





23/05/2018

### **CHILE:**

continuing policy and nearly universal access to housing subsidy enables progress in housing supply.







## **BRAZIL:**









## SINGAPORE:









## SOUTH KOREA:







## CHINA:









8.

# The maintenance of the owner occupied social housing stock:

it is a private matter but government can and should facilitate it.

#### Housing Stock Management & Maintenance

Cyclical Maintenance & Renovation

Regular Maintenance, repair, safety & cleaning

Contracted Property

Management Company





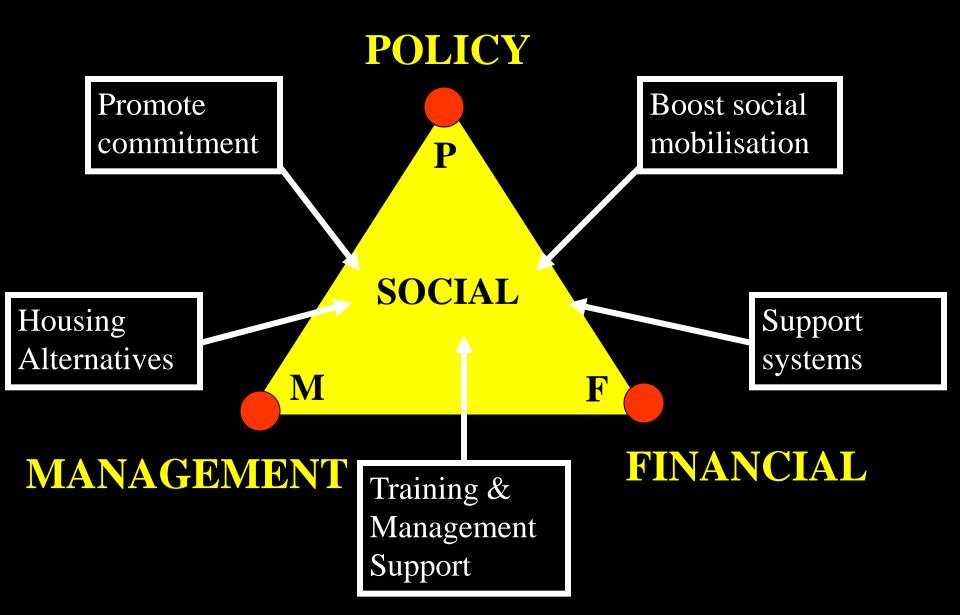
Appointment & election

Reporting

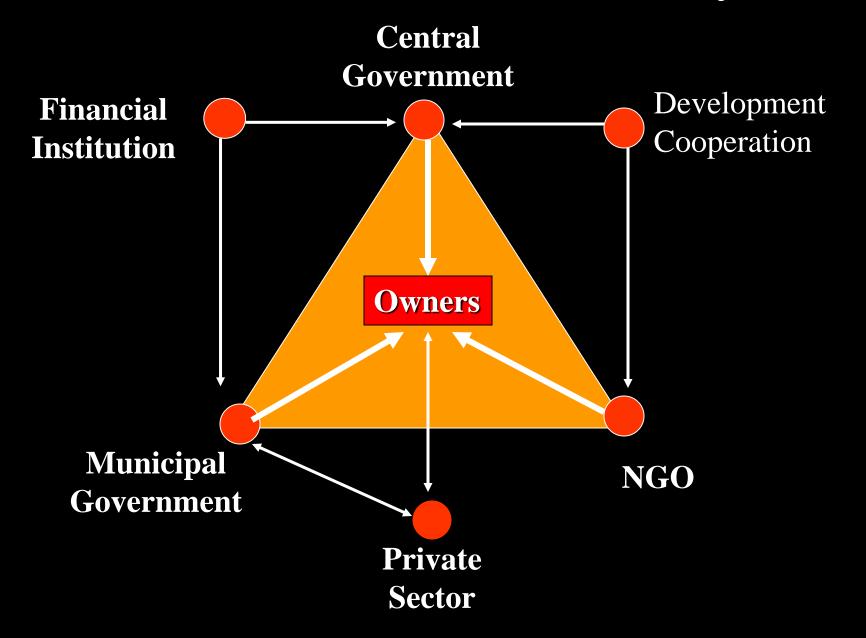
**Homeowners Associations** 

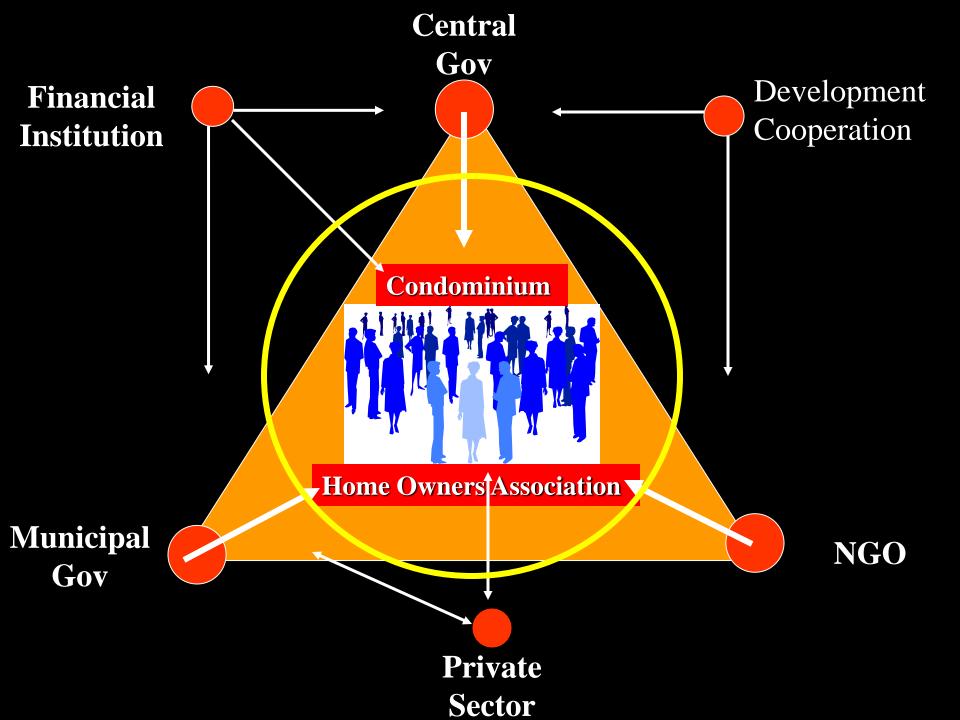


### The PROBLEM becomes SOCIAL!

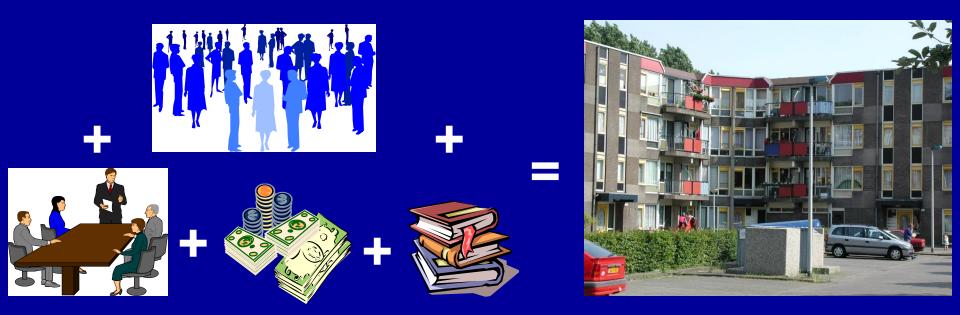


### **Problem Resolution Involves Many Actors**





### **BRIEF CONCLUSION**



- Individual Rights & Obligations
- Transparency and Accountability
- Property Valuation is collective interest but benefit is individual
- Legal basis and legitimacy towards third parties

### TRENDS:

- Trend is to give more saying to apartment owners or leaseholders
- Introduce more responsibilities
- Push residents to be more actively involved in the management of their common property
- Clearly defined boundaries between individual and common property
- Legal provisions to enforce membership and commitment of individual owners to common property management.